

**Manchester City Council
Report for Information**

Report to: Health Scrutiny Committee – 20 June 2017
Subject: Health and Wellbeing Update
Report of: Strategic Director, Adult Social Services

Summary

This report provides Members of the Committee with an overview of developments across Health and Social Care.

Recommendation

The Health Scrutiny Committee is asked to note the contents of this report.

Wards Affected: All

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Background documents (available for public inspection):

None

1. Locality Plan

- 1.1 Implementation of the Locality Plan is now mobilising well across all of the work programmes moving from concept design into implementation.
- 1.2 Work is close to completion for the Investment Agreement between Manchester and GM for investment monies from the GM Transformation Fund. The Agreement, dependent upon agreed schedules of performance, is expected to be finalised and monies released from June onwards. In addition to the Agreement with GM for the release of monies to Manchester, further work is ongoing to agree funding release to partners within the City. This will enable the new models of care to be mobilised and to ensure effective monitoring of the impact of the investment in improving health and care outcomes as well as securing financial sustainability in the longer term.
- 1.3 Manchester Health and Care Commissioning (MHCC), a partnership between NHS Manchester Clinical Commissioning Group and Manchester City Council responsible for commissioning health, public health and adult social care, has been in place since April 1, 2017. A key focus currently is the procurement of a Local Care Organisation (LCO) to deliver integrated out of hospital services within the community (see Section 2 below). Further details about MHCC can be found at <https://www.mhcc.nhs.uk>
- 1.4 Good progress continues to be made towards creating a new Single Hospital Service for the City of Manchester, Trafford and beyond. The first stage of this process is to create the new Single Hospital Service through the anticipated merger between Central Manchester University Hospitals NHS Foundation Trust (CMFT) and the University Hospital of South Manchester NHS Foundation Trust (UHSM); this is subject to appraisal processes by the Competition and Markets Authority and NHS Improvement. To ensure there is strong leadership to take the new organisation forward, an Interim Board of Directors is currently being established with representation from Central Manchester University Hospitals NHS Foundation Trust (CMFT) and the University Hospital of South Manchester NHS Foundation Trust (UHSM). The Interim Board will be responsible for the work required to help ensure a safe and smooth merger between the two Trusts. In the meantime, CMFT and UHSM will continue to operate as separate organisations. The programme of engagement with stakeholders including staff, patient groups, partner organisations and elected members, will continue and increase during the next four months leading up to the creation of the new organisation at the beginning of October, subject to approvals.

2. Local Care Organisation procurement

- 2.1 One of the key elements of the Locality Plan was the development of a Local Care Organisation (LCO) that will provide all “out of hospital” health and care for the city’s residents. It will provide sustainable, high quality, safe and affordable prevention, primary, community, mental health, secondary health and social care services. Services will be delivered seamlessly across the city

through partnership between the main statutory health and social care providers, working together with strong voluntary, community and social enterprise sector investment.

- 2.3 The LCO will work at neighbourhood level to support good health, manage conditions and prevent ill health. It will provide targeted care to support people, particularly those who have the greatest health and care needs.
- 2.4 Working together, the former NHS Manchester Clinical Commissioning Groups and Manchester City Council (now Manchester Health and Care Commissioning (MHCC)) developed a Prospectus for the Local Care Organisation. A procurement process, which was conducted under EU rules, began formally on 10 March with the publication of the tender notice.
- 2.5 A single submission was received at the qualification stage and that this has been assessed as compliant. The successful submission was from the Manchester Provider Board consortium, which includes but is not limited to, the city's GP federations, the city council, the city's three hospital Trusts and community services, and Greater Manchester Mental Health Trust. A 'strategic dialogue' will now be undertaken between MHCC and the Manchester Provider Board consortium prior to a more detailed final proposal being submitted by the latter in the autumn. This will then be evaluated by MHCC and its specialist external advisors.
- 2.6 It is anticipated that a 10 year contract will be awarded in early 2018. This will be followed by a period of mobilisation prior to a go-live date of April 2018.
- 2.7 Work is already progressing to establish the 12 Integrated Neighbourhood Teams and the co-location of staff, involving estates and information, management and technology solutions to enable teams from different agencies to work to common processes/system. Additionally workforce planning work is also underway, including identifying organisational development programmes with the partner organisations.

3. Adult Social Care Reform Programme

- 3.1 Following notification of award of the Adult Social Care Grant in the Chancellor's Spring Budget, work is progressing to mobilise an Adult Social Care Reform Programme, which will be an essential element within the health and care integration programme. The investment afforded by the Grant (approx £25m over 3 years) will be used to align with and complement that provided by the GM Transformation Fund and other investment funds. The principles agreed by partners for the deployment of the Grant are that the funding will:
 - Contribute and be part of implementation of Manchester Health and Care Commissioning (MHCC) and the Local Care Organisation (LCO);
 - Support Our Manchester by funding radical changes in assessment and involvement of families, carers and communities, tapping into their

- strengths and support;
 - Be a vehicle to channel investment into reform of Adult Social Care for the long term as well as funding immediate performance improvements;
 - Align with the GM Transformation Fund investment into the LCO and with other existing revenue and capital available for investment in adult social care; and
 - Connect to the GM Adult Social Care Improvement Programme and the GM review of commissioning.
- 3.2 A Programme Plan, underpinned by a financial plan is currently being developed, and a fuller report can be presented to the next meeting of Health Scrutiny.